

THE ISRAEL
DEMOCRACY
INSTITUTE

Research. Debate. Impact.

2013 ANNUAL REPORT





Table of Contents

MESSAGE FROM THE PRESIDENT	4
MESSAGE FROM THE CHAIRMEN	6
OUR MISSION	11
IMPACT	
GOVERNMENT AND GOVERNANCE	15
DEMOCRATIC VALUES	18
JUDAISM AND DEMOCRACY	20
SOCIAL INTEGRATION	22
ELECTIONS 2013	26
PUBLIC OPINION	28
PUBLIC ENGAGEMENT	31
IN THE NEWS	39
AWARDS AND APPOINTMENTS	41
SELECT PUBLICATIONS	45
OUR PARTNERS	49
OUR LEADERSHIP & TEAM	53
FINANCIALS	57

MESSAGE FROM THE PRESIDENT

Arye Carmon



At the beginning of the year I announced my intention to step down as President of IDI after twenty two eventful years at the helm of this extraordinary organization. It is for others to summarize the achievements of my tenure. Here I wish to salute the contributions of two outstanding individuals who helped me launch this endeavor two and a half decades ago and have been my partners ever since.

First, Bernie Marcus. Simply put, IDI's success story would not have been possible without Bernie's vision, generosity, and steadfast commitment over the years. On a personal level, Bernie has been a true friend and an unfailing source of wise counsel. On an institutional level, he has been the ultimate benefactor: generous, thoughtful, and genuinely open to partnership with other philanthropists who share his passion for Israeli democracy. The State of Israel and the Jewish people are deeply indebted to Bernie and to the Marcus Foundation for strengthening Israel's democratic foundations.

My second partner in this endeavor has been George Shultz. I went to see George at Stanford shortly after he stepped down as Secretary of State in 1989. I remember vividly

that first encounter. George was quick to lend his support and typically eloquent in his reasons for doing so: Israel's challenge, he said, was how to maintain an open society under conditions of permanent siege. And an Institute dedicated to figuring out how to do that was an excellent idea. George swiftly became my closest advisor. And his role has only grown with time, as he went from being honorary chairman of the Institute to serving as founder and active chair of IDI's International Advisory Council. IDI is blessed to have George at the helm of such an extraordinary team of global ambassadors.

It is rare for a founder to preside over a smooth transition to his successor. I wish to thank my board chair, Amir Elstein, and the other members of the search committee, for guiding us expertly through this critical process over the course of the last year. I am very proud of our board's selection for the next President of IDI. Yohanan Plesner, who served as my assistant in the early days of the Institute, embodies all the qualities that I prize in our scholars: he is smart, passionate, and deeply committed to making Israel a better place. I am confident Yohanan will do an outstanding job and wish him every success in his new position.

As I have promised Yohanan and my colleagues at IDI, I will continue providing my guidance and support, as needed, in the years ahead.

In the pages that follow, you will find an overview of IDI's activities in 2013. The outcome of the January elections reflects the continuing disintegration of Israel's party system and a political system in crisis. Nevertheless, a number of opportunities rose for impact in fields ranging from political reform to changes in the status quo between religion and state. At the same time, we have continued to invest in long-range efforts to strengthen Israel's Jewish and democratic foundations, as reflected in the launch of a pioneering multi-year study of proportionality in government decision-making and in the start of an experiment in deliberative democracy with thousands of citizens all working together to draft an Israeli declaration of human dignity.

In closing, I wish to welcome incoming Senior Fellows Yotam Margalit and Yuval Feldman—likewise symbols of the generational transition underway at IDI—as well as Dan Landau, the new head of our policy implementation division. Dan succeeds Rabbi

Yitzhak Levy, who has done an outstanding job institutionalizing our commitment to impact. I would like to take this opportunity to bid farewell and good luck also to Senior Fellows Avi Ben Bassat and Anita Shapira, as well as to our former COO Oshik Feller.

Finally, I would like to salute the growing number of individual and institutional donors, both in Israel and overseas, who are responsible for an increasingly significant share of our budget. It is comforting to see the extraordinary diversity among the ranks of our supporters. You are living proof that when it comes to ensuring Israel's future as a Jewish and democratic state, we are capable of setting aside our differences and acting together for the common good.



Arye Carmon

MESSAGE
FROM THE
INTERNATIONAL
CHAIRMAN

Bernie Marcus



I have been proud to witness and support the growth of IDI from a small start-up twenty-three years ago to Israel's premier policy institute. The thinking that guided the founders of IDI is just as valid today as it was two decades ago. The future of the Jewish people depends on Israel's survival. And Israel cannot survive without good government. It's that simple.

Yet political reform requires determined leadership, considerable time, and a window of opportunity that doesn't open every day. It also requires a plan of action and the resources necessary to put it into effect. After many years of hard work, IDI today has carefully thought out answers to most of the big questions facing Israel domestically. The ability of the Institute's leaders to translate their insights into impact depends now more than ever on our ability to help them build a broad, non-partisan coalition of supporters who will supply the necessary financial resources and advance the Institute's cause in the halls of government and among Jewish elites around the world. I am delighted to

see new donors both in Israel and in North America taking a stake in IDI and look forward to years of fruitful partnership building a stronger, healthier democracy in Israel.

This year marks a milestone for IDI. The founding President and visionary for the Institute will be transitioning into a new role as Yohanan Plesner assumes the Presidency. It was over twenty-two years ago that I met Arye as he helped me understand the dynamics of the Israeli system of government. This not only led to him inspiring me to invest in his vision, but to join him on a journey of trying to be an asset to the future of the State of Israel. We not only owe this great patriot our thanks, but look forward to his continued research and involvement in strengthening the fabric of Israeli society. He not only has created a legacy for the Institute, but we all owe him our deepest thanks.

A handwritten signature in black ink, appearing to read 'Bernie Marcus'.

Bernie Marcus

George P. Shultz

MESSAGE FROM THE CHAIRMAN OF THE INTERNATIONAL ADVISORY COUNCIL

Shortly after stepping down as Secretary of State, I joined IDI's leadership because I believed then and still believe that Israel's biggest challenge is to maintain an open society while existing in a state of conflict with its neighbors. Over the years, IDI has proven itself equal to that challenge. Whether one considers the overhaul of the national budgeting process, the tremendous investment in political reform and the constitutional process, or the sustained and thoughtful advocacy on behalf of civil liberties and good governance, Israel is a better place for IDI's efforts.

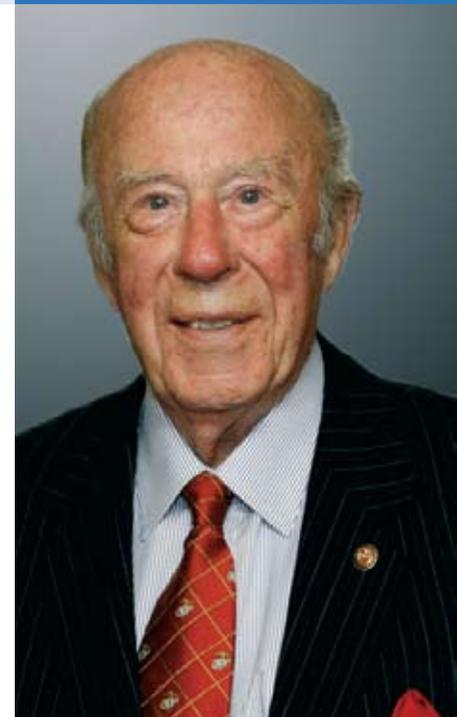
I wish to congratulate Arye Carmon on his many achievements over the last two and a half decades at the helm of IDI. Arye is a visionary leader of a rare variety. He not only has a clear vision of Israel as "a city upon a hill" but also possesses the skills to translate that vision into a plan of action. Over the years, he has demonstrated a rare ability to mobilize the best people in the service of a great cause. And he has exhibited an even rarer quality: the ability to identify and seize moments of opportunity in order to make incremental progress towards the realization of a grand vision. I salute him for his efforts

and thank him for his role in building an impressive institution that will continue to play an important role in Israel's democratic future in the coming decades.

I am delighted that the good work IDI has done over the last two decades is now becoming better known. And I am proud to have played a small role in promoting IDI to the world through the creation of the Institute's International Advisory Council in 2009. Over the last five years, we have established a formidable group of prominent thought leaders from around the world who now advise the leadership of IDI on an annual basis and provide an international perspective for their efforts. The Council's newest member is Lord George Weidenfeld, to whom I wish to extend an official welcome. Everyone who has attended the Council's meetings with the leadership of IDI comes away encouraged by the quality of their work and the passion and dedication of the Institute's scholars. I hope that Israel's friends and supporters around the world will take this opportunity to learn more.



George P. Shultz



MESSAGE FROM THE CHAIRMAN OF THE BOARD

Amir Elstein



I am pleased to present this report of IDI's activities in 2013, my first year as chairman of the board. It was gratifying to watch IDI's outstanding team of professionals rise to the challenge and exploit the unique window of opportunity that opened up in the wake of the January elections. From electoral reform to religion and state, IDI has been at the center of constructive reform efforts that will benefit the citizens of the State of Israel in the years to come.

From the board's perspective, the most critical process launched in 2013 was the search for a successor to IDI's founding President, Arik Carmon. As expected, it proved incredibly difficult to fill Arik's shoes. However, I think we have succeeded. At the end of the process, my colleagues and I reached the unanimous conclusion that Yohanan Plesner is the right man for the job. Our choice reflects a commitment to deepening IDI's impact on Israeli society and to preparing the Institute for an inevitable generational transition. We thank Arik for 22 years of service and wish Yohanan every success as President.

On behalf of my colleagues on the board, I wish to congratulate departing board member Yael Andoran on her appointment as Director General of the Ministry of Finance, an appointment that compelled her to step down from her position on our Finance Committee. Good luck also to Dana Maor, chair of IDI's

Strategic Planning Committee, who has asked to devote her time to managing McKinsey Israel. At the same time, I wish to welcome officially four new board members: Shawki Khatib, head of the National Committee of Arab Mayors, Eyal Gabbai, managing partner of RGB equity, Erez Vigodman, President and Chief Executive Officer of Teva Pharmaceutical Industries and Alfred Akirov, Chairman and CEO of Alrov Ltd.

IDI's mission is critical for the future of Israel. The cause of strengthening democracy cuts across partisan lines and ideological divides. As such, it requires a broad base of support both in Israel and in the Diaspora. In this regard, I am delighted at the new involvement of major Israeli philanthropists with IDI, including in particular the Hurvitz and Arkin families. Furthermore, I am pleased to see the recent expansion of IDI's support base to Europe, even as North America continues to be our largest and most sustained base of support.

I look forward to strengthening IDI's financial independence and enhancing its impact on the Israeli civil, political, and social spheres together with my colleagues on the Board, with IDI's new President and with the rest of the IDI team.


Amir Elstein



THE ISRAEL DEMOCRACY
INSTITUTE (IDI) IS AN

**INDEPENDENT
NON-PARTISAN
"THINK AND
DO TANK"**

DEDICATED TO
STRENGTHENING
THE FOUNDATIONS
**OF ISRAELI
DEMOCRACY.**



A portrait of Prof. Mordechai Kremnitzer, an older man with glasses, wearing a grey sweater over a dark collared shirt. He is standing in front of a bookshelf filled with books. His arms are crossed, and he is looking directly at the camera with a slight smile.

MEET OUR SCHOLARS

Prof. Mordechai Kremnitzer

Prof. Mordechai Kremnitzer is Vice President of Research at IDI, where he heads the Democratic Principles, National Security and Democracy, and Arab-Jewish Relations projects. He is Professor Emeritus and former Dean of the Law Faculty at the Hebrew University of Jerusalem.

How does work at IDI differ from work at a university?

IDI is the complete opposite of an ivory tower. The institute's work is inextricably bound to the problems and challenges facing Israeli society and the quest to promote democratic values. IDI enables us to conduct research and to maximize the impact and implementation of our research, thus making a significant contribution to Israeli society. In addition, it encourages vigorous multi-disciplinary work that is difficult to find in a university setting.

You have launched a major study of proportionality in public policy. What is "proportionality" and why we should care about it?

In Israel, as in many other democratic countries, violation of an individual's basic rights is permissible if the violation is for a proper cause and is proportionate. But how can we tell a proportionate from a disproportionate infringement of rights? In truth, there is no good answer to that question. Our project tries to help policymakers and decision-makers reach better decisions on these matters and so improve the daily lives of ordinary citizens.



מדד
הדמוקרטיה
הישראלית
2013

OUR
MISSION

OUR MISSION

Research. Debate. Impact.



The Israel Democracy Institute is an independent, non-partisan “think and do tank,” dedicated to strengthening the foundations of Israeli democracy. Established in 1991, IDI supports Israel’s elected officials, civil servants, and opinion leaders in four main ways:

- **Research:** IDI conducts policy research of uncompromising quality on issues critical to the future of Israeli democracy.
- **Dialogue:** IDI convenes open and fair forums designed to foster vigorous public debate and build consensus across society and government.

- **Reform:** IDI designs research-based blueprints for reform accompanied by practical implementation strategies.
- **Inculcation of Values:** IDI acts to promote the values and norms vital for Israel’s identity as a Jewish and democratic state.

A 2009 Israel Prize recipient, IDI promotes political reform, democratic values, social cohesion, and solutions in the field of religion and state.

Our Vision

Headquartered in Israel's capital city of Jerusalem, the Israel Democracy Institute grounds its vision on the principles of Israel's Declaration of Independence. These principles are an expression of the Zionist aspiration to found the State of Israel on the values of Judaism, humanism, liberalism, and fraternity. The vision has three components:



Government

- A parliamentary democracy built on a solid constitutional foundation
- Effective governance characterized by decentralization, participation, accountability and transparency

Society

- A society imbued with a commitment to protect and preserve fundamental human rights—rights centered on human liberty, dignity and equality, and on the aspiration to build a just society
- A model society, solidary and pluralistic, which emphasizes tolerance and respect for others

Identity

- A Jewish and democratic state, in which the Jewish people realize their national right to self-determination
- A state whose Jewish identity encompasses a variety of beliefs, opinions and interpretations
- A state whose Arab citizens and other minorities comprise vital and integral parts of society and the body politic, which ensures equal opportunity for all its citizens and enables its various communities to preserve and cultivate their unique cultures.

"(IDI is) the center with the greatest professional and public influence on the constitutional and democratic discourse in Israel... for its evident contribution to Knesset legislation, to structural reforms in the executive branch, and to the facilitation of dialogue at the heart of the rifts in Israeli society".

(Israel Prize commissions' decision to award IDI the Israel Prize for its' special contribution to society and state, 2009)

A portrait of Dr. Chen Friedberg, a woman with long brown hair, wearing a light pink blazer over a black top and a necklace with a circular pendant. She is sitting on a dark metal bench outdoors, with green foliage in the background.

MEET OUR SCHOLARS

Dr. Chen Friedberg

Chen Friedberg is a researcher at IDI, where she is conducting research on the electoral system and women in politics as part of IDI's Political Reform project.

How does your work at IDI differ from your work at a university?

My research at IDI has practical implications. It is intended to inform both decision makers and the general public. As a result, I interface with many audiences and am active in the media in order to promote my proposals and recommendations for implementation. In contrast, my work at the university is "pure" research that is directed at the academic community.

What are three things the Israeli government could do to promote women's participation in politics?

There are three things that the government should do to promote women's participation in politics. Curricula on gender equality should be integrated in the educational system from a young age; this will have an effect over time. Funds should be allocated for programs that will empower women and advance their involvement in the public sphere. In addition, the government should incentivize parties that reserve spots for women on their Knesset lists.



IMPACT

Government and Governance

“Knesset Speaker Rivlin committed to regulating the activities of lobbyists in the Knesset, accepting the Israel Democracy Institute’s position paper on the issue.”

(The Jerusalem Post, January 3, 2013)

The reformist sentiment that pervaded the political system in the wake of the 2013 elections afforded IDI historic opportunities to drive a number of initiatives in partnership with government agencies and reform-minded MKs from across the political spectrum.

The Governance Bill

IDI’s longstanding advocacy for political reform bore fruit with the government’s decision to promote a new Governance Bill. MK David Rotem, Chair of the Constitution, Law, and Justice Committee, adopted several of the Institute’s recommendations. He also proved responsive to IDI political reform expert Prof. Gideon Rahat’s appeal to lower the majority needed to bring down the government in a no confidence vote from 65 to 61, thereby averting the possibility of a minority government. Prof. Rahat, Dr. Ofer Kenig, and Ms. Reut Itzkovitch Malka testified at numerous Knesset hearings to offer international comparisons and practical insights on the basis of their research.

Reform of Israel’s Justice System

IDI is continuing its effort to research, disseminate, and advocate for the adoption of a number of necessary judicial reforms. These include the addition of an appeals court to reduce the burden on Israel’s Supreme Court, measures to increase the administrative independence of the courts, the development of a legislative manual for the Justice Ministry and the Knesset, and a proposal to separate the offices of the Attorney General and the State Prosecutor. The government is already in the process of establishing a supervisory body for the prosecution based on a policy paper by IDI’s Prof. Mordechai Kremnitzer and Dr. Guy Lurie.



Dalia Dorner, former Justice of the Israeli Supreme Court and IDI International Advisory Council member

Independence of the Police Prosecution

Research by Prof. Mordechai Kremnitzer and Dr. Guy Lurie uncovered an irregularity in how Israel's prosecution operates: 87% of criminal prosecutions in Israel are conducted by the police rather than the State Prosecutor's office. The government has decided to undertake a review of this anomalous situation.

Regulation of Lobbying in Israel

In response to an appeal by former Speaker of the Knesset MK Reuven Rivlin, IDI Vice President Prof. Mordechai Kremnitzer, together with researchers Assaf Shapira and Hanan Cidor, prepared a comprehensive proposal for regulating lobbying in Israel. The reform plan proposes the amendment of the Knesset Law and Knesset bylaws and sets out procedures to regulate political lobbying and render it transparent. In January 2013, Prof.

Kremnitzer presented his recommendations to the Speaker of the Knesset. In June, Yesh Atid MK Adi Kol submitted legislation based on this proposal.

The Outstanding Parliamentarian Award

In June 2013, IDI awarded the second Outstanding Parliamentarian Award to MKs Nitzan Horowitz (Meretz) and Orly Levy-Abekasis (Yisrael Beiteinu), for their outstanding parliamentary work during the fourth session of the 18th Knesset. MK Horowitz chaired the Committee on Foreign Workers, while MK Levy-Abekasis chaired the Committee on the Rights of the Child. Both MKs exhibited exemplary legislative initiative coupled with strong dedication to their parliamentary responsibility to oversee the work of relevant government ministries. IDI conferred the awards at a ceremony at the Knesset in the presence of Speaker of the Knesset Yoel (Yuli) Edelstein.

"It's very exciting that my parliamentary efforts are being recognized in such a public way," Horowitz said. "The Outstanding Parliamentarian Award is an excellent starting-off point for my second term in the Knesset..."

(The Jerusalem Post, February 13, 2013)



Saviona Rotlevi, retired district judge and Adv. Eli Bahar, the former General Counsel of the Israeli Security Agency and IDI Senior Fellow



MK Nitzan Horowitz, MK Orly Levy-Abekasis, and Former Minister of Foreign Affairs, David Levy

Democratic Values

"The ERC grant is awarded to the world's very best researchers. It is a badge of honor for Prof. Kremnitzer and for the Institute. I look forward to watching Prof. Kremnitzer's proposal develop and impact the way Israel – and governments around the world – make decisions."

(Amir Elstein, Chairman of IDI's Board of Directors, Dec. 6 2012)

Advancing Constitutional Reform

More than six decades after the establishment of the State, Israel's constitutional process is at an impasse. In response, IDI's leadership developed a roadmap for the eventual adoption of a constitution and a bill of rights by the Knesset. Learning from previous efforts, IDI's new initiative involves a two-pronged effort combining top-down and bottom-up approaches. The former involves defining an agreed procedure for advancing the constitutional process in the Knesset. Working closely with former Supreme Court Presidents Aharon Barak and Meir Shamgar, IDI Vice President Prof. Mordechai Kremnitzer and his research team have drafted a new Basic Law: Enacting a Constitution. Former Speaker of the Knesset Reuven Rivlin backed the initiative and IDI is now working with the new Knesset leadership to advance this legislation.

The Declaration of Human Dignity

IDI's endeavor to generate grassroots support for the constitutional principles that will lie at

the core of any future constitution has begun with a pioneering effort to engage masses of citizens in a debate about the common values that bind Israeli society together, despite its diversity and internal tensions. Championed by President Shimon Peres, the "Israel Speaks: Human Dignity" deliberative process is designed to produce a historic Israeli declaration of human dignity. IDI launched this project in July 2013 with a two-day retreat for 20 prominent representatives of all sectors of Israeli society.

Impact on the Turkel Commission

A policy paper by IDI scholars, *The IDF and Alleged International Law Violations: Reforming Policies for Self-Investigation*, significantly influenced the Turkel Commission's second report on the 2010 Gaza flotilla raid, which was published in February 2013. The Commission relied on the work of Prof. Yuval Shany, Co-Director of IDI's Terrorism and Democracy Research program and member of the UN's Human Rights Committee, and IDI Research Fellow

Prof. Amichai Cohen. The report recommends substantial changes to the investigation mechanisms for potential war crimes and other offenses, as well as institutional changes to the military prosecution and the Attorney General's office. If adopted, these changes could help Israel defend its legitimacy in the international arena while improving the balance between national security and civil rights in the struggle against terrorism.

Proportionality and Public Policy

Launched in 2012, IDI's international research project on Proportionality and Public Policy identifies ways to incorporate the principle of proportionality into government decision-

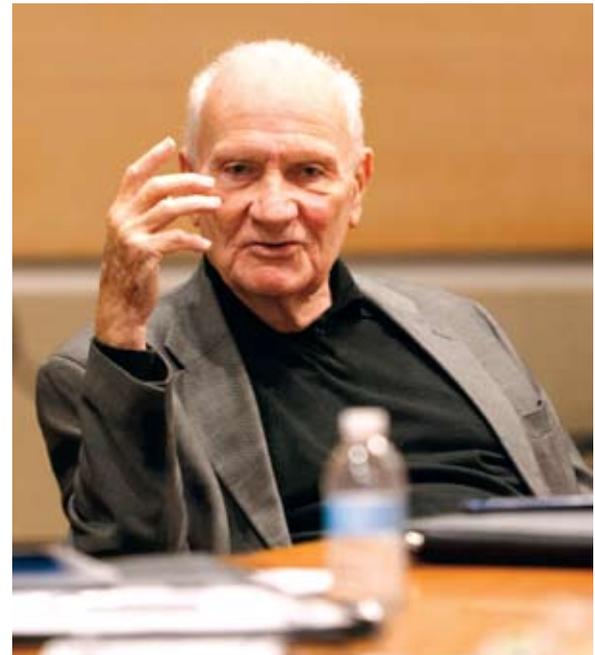
making in order to improve governance, enhance protection of human rights, and reduce tensions between the executive and judiciary. In 2013, this project, which is supported by a prestigious five-year research grant from the European Research Council, assembled a team of international researchers who embarked on a process of comparative legal and policy research. In addition to welcoming three experts from Israel—Dr. Raanan Sulitzeanu-Kenan, Prof. Daniel Statman, and Prof. Ilana Ritov—the project hired Dr. Aparna Chandra of India, Dr. Lorian Hardcastle of Canada, Mr. Andrej Lang of Germany, Dr. Anna Sledzinska-Simon of Poland, and Dr. Richard Stacy, an expert in South African law.

“The Israel Democracy Institute brought together 200 Israelis from all walks of life to draft a Declaration of Human Dignity...”

(Haaretz, January 24, 2014)



Avi Fischer and Avinoam Naor, IDI board members



Supreme Court President (Emeritus) Justice Meir Shamgar, Member of IDI's International Advisory Council

Judaism and Democracy

“ ‘We cannot accept the situation where large parts of the population are unable to marry,’ said [IDI’s Rabbi Dr. Benny Lau]. The system in this country has already made Israelis pay a high price, as secular hatred of religion has grown.”

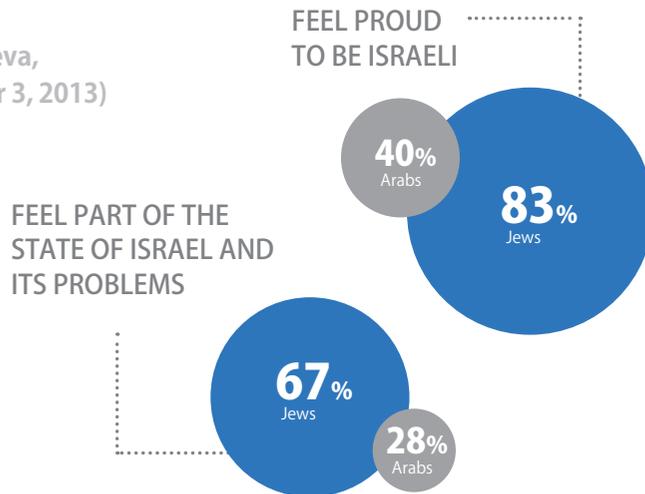
(Arutz Sheva, November 3, 2013)

Civil Unions

An idea first envisioned by IDI’s Prof. Shahar Lifshitz a decade ago is beginning to gain traction in the political sphere. The Institute’s proposal for civil unions has inspired nearly half-a-dozen bills in the Knesset, and the desire to find solutions for those who cannot marry under the current framework of religious courts has excited wide-spread public interest. Prof. Lifshitz has been advising MK Ruth Calderon, author of the leading draft, throughout the legislative process.

The Role of Women in Rabbinical Courts

Today, women cannot serve as judges in rabbinical courts in Israel, an exclusion that some people believe is mandated by Jewish law. Dr. Eli Hadad, a researcher in IDI’s Religion and State project, wrote a groundbreaking policy paper showing the possibility of accepting women as religious court judges from the perspective of Jewish law, thus opening the possibility for real change in the future. IDI plans to convene a conference on



Karen Tal, CEO of Tovanot, a non-profit organization for education reform, and Adina Bar-Shalom, founder of the Haredi College in Jerusalem

this topic, which will bring together rabbis, politicians, and representatives from women's organizations.

Combating Insubordination in the IDF

When soldiers and officers refuse orders, for whatever reason, the IDF's ability to operate is undermined. In response to rising tensions between rabbinic and military authority in the ranks of the IDF, IDI and the Chief Rabbi of the IDF are working together to tackle the issue of insubordination on religious grounds. As part of this collaboration, IDI scholars are drafting a document of Jewish law explaining the religious value of cohesion in the military to create a counterweight to calls for insubordination. IDI's Dr. Moshe Hellinger and Rabbi Dr. Yitzhak HersHKowitz held seminars for senior personnel in the defense system on this topic, and in June 2013, IDI and the IDF's

National Security College hosted a conference on the subject. The Guttman Center for Surveys at IDI is also conducting a survey of attitudes in the IDF concerning democratic values, including the issue of insubordination on religious grounds.

Human Rights and Judaism

In September, 2013, IDI welcomed the third cohort of Young Scholars to the prestigious Human Rights and Judaism project. The program has thus attained its full capacity with eighteen scholars enrolled year-round. The six new researchers were selected on the basis of a nationwide competition that drew dozens of applicants. They will spend the next three years completing their doctoral studies under the auspices of a unique training program dedicated to exploring what Jewish tradition has to say about life in a liberal democracy.

"For most of the religious population in Israel, serving in the Israel Defense Forces is not only a matter of pride, but also a mitzvah (good deed). As Rabbi Benny Lau stated 'Going to the army is a mitzvah. The women of Israel should be part of this mitzvah. Everyone should go.'"

(Jerusalem Online, November 6, 2013)



IDI Board Chair Amir Elstein, Director of the Eli Hurvitz Conference on Economy and Society Yaron Ariav, and IDI President Arye Carmon



Ambassador Charles Hill, member of IDI's International Advisory Council, and Donna Dubinsky, co-founder and board chair of Numenta, Inc.

Social Integration

“Ayelet Shaked, of Habayit Hayehudi ... agrees with Yedidia Stern, of the Israel Democracy Institute, that ... Haredim are progressively becoming more open to the idea of serving in the army and that criminalizing draft-dodging would only embolden those who resist change.”

(New York Times, November 12, 2013)

The Ultra-Orthodox and the Draft

When the crisis over ultra-Orthodox military service brought down the previous government, IDI scholars presented two contending blueprints for a solution. The first, by Prof. Yedidia Stern and Attorney Haim Zicherman, proposed to conscript two thirds of ultra-Orthodox men over the age of 22 within six years. The second, more radical plan, which was written by Professors Mordechai Kremnitzer, Avi Ben-Bassat and Momi Dahan, proposed to draft 80% of Haredi men over the age of 18 within eight years. Since the Knesset elections, IDI Vice President Prof. Yedidia Stern

has served as a senior advisor to the Shaked Committee, which has been charged with resolving this contentious issue. IDI’s Profs. Mordechai Kremnitzer and Avi Ben-Bassat have also appeared before the committee.

IDI and the NEC Initiate Plan for Ultra-Orthodox Integration

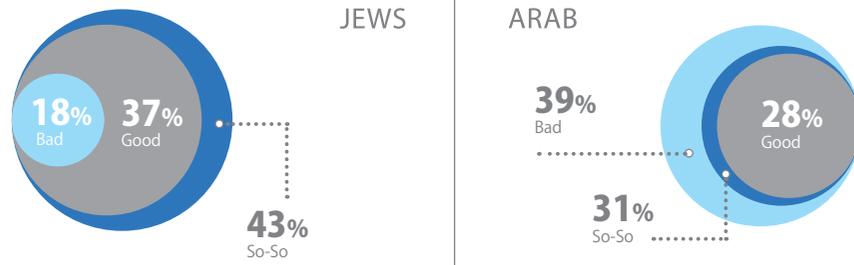
Integrating the rapidly growing ultra-Orthodox sector into the Israeli economy and society is widely recognized as one of



Ultra-Orthodox journalist Rabbi Moshe Grylak, IDI Research Fellow Dr. Haim Zicherman, and IDI Vice President of Research Prof. Yedidia Stern

the greatest domestic challenges Israel faces. Yet the government has no comprehensive plan for achieving this. IDI and the National Economic Council (NEC) in the Prime Minister's Office have decided to collaborate on developing just such a plan. The new joint initiative will seek to identify the key barriers to Haredi integration and develop a master plan for coordinated state action to break down those barriers. IDI has recruited Doron Cohen, former Director General of the Ministry of Finance, to work with NEC Head Prof. Eugene Kandell, on this timely initiative.

HOW IS ISRAEL'S OVERALL SITUATION?



Selected results from the 2013 Israeli Democracy Index, carried out by The Guttman Center for Surveys at IDI

Combating Discrimination in the Workforce

IDI researcher Talya Steiner, published a policy paper entitled *Combating Discrimination against Arabs in the Israeli Workforce*. The study's primary conclusion is that the current system, in which the government uses the threat of lawsuits against violators as a means of regulating employer behavior, should

be replaced with a model in which the government enlists employers as active partners in the effort to change hiring patterns in Israel. Based on comparative research of success stories in Ireland and elsewhere, the study also includes practical recommendations for strengthening Israel's Equal Employment Opportunity Commission (EEOC).

“Prof. Yedidia Stern of the Israel Democracy Institute called on the Knesset to formulate legislation that would demonstrate that Israel embraces converts.”

(The Jerusalem Post, May 13, 2013)



Nadia Hilou, an Israeli-Arab public official, and Ghaida Rinawie-Zoabi, co-founder and General Director of Injaz: the Center for Professional Arab Local Governance in Israel



IDI senior researcher Rabbi Dr. Benny Lau and MK Karine Elharar

"For years, the status quo at Judaism's holiest site has been that all animals are forbidden from entering the Western Wall plaza. But when Rabbi Benjamin Lau of the Israel Democracy Institute heard of a tour of 60 blind Jews who traveled to the Western Wall and were turned away ... he looked into the issue."

(The Times of Israel, December 10, 2013)

Conversion

Working together with ITIM's Rabbi Dr. Seth Farber, Prof. Yedidia Stern completed a proposal to bring transparency and choice to the conversion process in Israel. Among other provisions, the proposal calls for extending the authority to convert to the Chief Rabbi of any city of 7,500 or more residents, regardless of whether or not the convert is a resident of that city. This would introduce flexibility and choice into a process that has been rigid and centralized. IDI's proposal has garnered critical support from leaders of the liberal streams of American Judaism and key political actors in Israel.

Breakthrough in Inclusion of People with Special Needs

The Human Rights and Judaism in Action initiative, a joint initiative of IDI and the Ruderman Family Foundation, led by Rabbi Dr. Benjamin (Benny) Lau, had two significant breakthroughs this year. The first was finding a solution that would enable people with guide dogs to enter the Western Wall plaza, where no animals are allowed. After IDI published a responsum on this subject, which has repercussions for the admission of guide dogs in synagogues all over the world, Rabbi Lau worked with the Rabbi of the Western Wall and arrived at an arrangement that will allow access to blind people with their service dogs. A second responsum, on the status of sign language in Jewish law, resulted in a change in the Chief Rabbinate's policies on the treatment of deaf people who register for marriage in Israel and has wide-ranging implications for the status of hearing impaired people in religious life.



Minister of Education Rabbi Shay Piron, a former IDI research fellow



MEET OUR SCHOLARS

Rabbi Dr. Benjamin (Benny) Lau

Rabbi Dr. Benjamin (Benny) Lau heads IDI's Human Rights and Judaism in Action project, and is the rabbi of the modern Orthodox Ramban Synagogue in southern Jerusalem.

How does your work at IDI enable you to make a difference in your field?

The esteem in which the Israel Democracy Institute is held in the eyes of decision makers and the public allows me to have substantially greater impact than when I raise issues within the context of other frameworks. The very fact that the responses that I write and the events that I run within the framework of the Human Rights and Judaism project are presented as products of IDI makes people take the issues that are raised more seriously.

What gets you out of bed in the morning?

In my work in social action, I am driven by the motto of Hillel the Elder: "If not now, when?" I also carry with me a deep awareness of Rabbi Tarfon's teaching in Ethics of the Fathers: "It is not your duty to finish the work, but neither are you free to desist from it."

Elections 2013

“My mission is to make people become more active citizens,” said Prof. Tamar Hermann, the academic director of IDI’s Guttman Center for Surveys

(The Jerusalem Post, December 27, 2012)

The period leading up to the January 2013 Israeli elections gave no indication of the astonishing results: Yair Lapid’s new Yesh Atid party won 19 Knesset seats, the national religious Jewish Home (Habayit Hayehudi) party increased from four to 12 seats, and for the first time in a generation, the resultant coalition did not include a single ultra-Orthodox party. IDI played a role in invigorating public debate and helping voters reach informed voting decisions by means of several innovative tools.

The 2013 Israeli Election Compass

IDI’s Guttman Center for Surveys, in partnership with Kieskompas of Holland, developed the 2013 Israeli Election Compass, a research-based, online tool that allowed users to identify the political party whose opinions were closest to their own. Based on answers to a series of statements, the Compass calculated the user’s position on Israel’s political landscape relative to the positions of the major political parties. Featured on partner sites Walla and Jpost, the Compass offered hundreds of thousands of Israeli voters a vital decision aide in the run-up to the elections.



Investigative journalist Ilana Dayan, and IDI Vice President of Research Prof. Mordechai Kremnitzer



Minister of Health Yael German

Online Election Resources

Some 50,000 people visited IDI's new website in January 2013 to read in-depth analysis of the electoral process, the parties, the platforms and the candidates. The Institute also inaugurated a popular tool that enabled voters to follow the various parties and their leaders on social media. IDI's web team recorded 300,000 page views in January, setting an all-time record.

Roundtable on the Future of Religious Parties

Prior to the 2013 elections, IDI brought together Knesset members and candidates for a roundtable on the relevance of religious parties in Israel today, as more and more religiously-observant politicians run on non-sectoral party tickets and many religiously observant Jews prefer to vote for general

parties. Knesset members and candidates who attended this event included MK Rabbi Haim Amsalem, MK Tzipi Hotovely, MK Uri Orbach, former MK and Minister Rabbi Yitzhak Levi, and Knesset candidate Rabbi Shai Piron, who went on to become Israel's Minister of Education after the elections.

The Party Democracy Index

IDI's Political Reform research team released the findings of the first Party Democracy Index, a new tool designed to evaluate the quality of governance and democratic processes within political parties. Perhaps the most striking finding of the index was that neither size nor ideological orientation determined the degree of a party's adherence to internal democratic norms and procedures. The most democratic parties were Labor, Likud, Meretz, and The Bayit Yehudi.

"IDI's Gideon Rahat developed the Party Democracy Index, a mechanism that allows voters to evaluate the degree of internal democracy in the parties."

(The Jerusalem Post, January 13, 2013)



IDI Vice President of Research Prof. Yedidia Stern and Minister of Education Rabbi Shay Piron



Deputy Finance Minister Mickey Levi and Dr. Vered Shalev-Hurvitz

Public Opinion

“Only 21 percent (of Israelis) feel maintaining sovereignty over the West Bank is more important than preserving the Jewish majority and 7 percent believe both are equally important. These were among the findings of the 2013 Israeli Democracy Index, published Sunday by the Guttman Center for Surveys at the Israel Democracy Institute.”

(The Jewish Daily Forward, October 6, 2013)

The Guttman Center for Surveys at IDI holds the most comprehensive database of public opinion surveys in Israel. Under the leadership of IDI Senior Fellow Prof. Tamar Hermann, the Center is fast becoming the go-to place for sophisticated polling and analysis of attitudes towards everything from the trustworthiness of democratic institutions to the prospects for peace.

The Israeli Democracy Index

The Israeli Democracy Index is an annual survey of public opinion on the state of Israeli democracy, including trust in government

institutions, social and political trends, as well as an evaluation of Israel’s standing in the democratic world as measured by a number of international indices.

On October 6, 2013, IDI President Dr. Arye Carmon presented the 2013 Israeli Democracy Index to President Shimon Peres at a ceremony at the President’s Residence in Jerusalem. “IDI is like a doctor performing an annual checkup on his patient.... This is a report on the health of the nation and its democracy,” said Peres. Two days later, IDI hosted a special briefing for the diplomatic community in Israel, which was attended by more than two dozen diplomats.



MK Ahmed Tibi and MK Rueven Rivlin



IDI senior fellow Prof. Tamar Herman, IDI President Arye Carmon, and President of the State of Israel Shimon Peres

The Peace Index

A joint project of IDI and Tel Aviv University, the monthly Peace Index monitors trends in Israeli public opinion on critical issues surrounding the Israeli-Palestinian conflict, relations between Jews and Arabs in Israel, and matters of peace and national security. This year's indices played a crucial role in informing the governments of Israel and the US as well as the public at large about Israeli perceptions of the peace initiative and the potential for an agreement. The Peace Index archives are available at www.peaceindex.org.

The 2012 Index of Arab-Jewish Relations

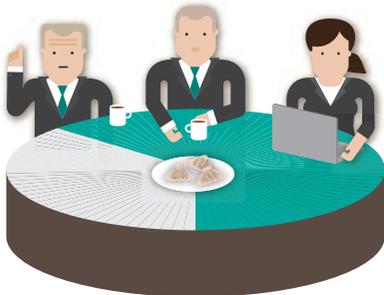
The Index of Arab Jewish Relations, developed by Sociology Professor Sammy Smooha of the University of Haifa, paints a complex picture of how Jewish and Arab citizens view the State and each other, and sheds light on many complicated issues of coexistence in Israel. The Index examines 16 key concerns, including social and cultural separation, image of the other, alienation, legitimacy of coexistence, leadership, and change. For the first time in 2013, the Index was published jointly by the University of Haifa and IDI's Guttman Center for Surveys. The study shows that despite the rift in Arab-Jewish relations, Israel has managed to maintain quiet and stability. Nevertheless, fears of a possible breakdown of coexistence are on the rise.

"An Israeli Peace Index poll from the Israel Democracy Institute and Tel Aviv University this month found growing intransigence about trading land for peace, a foundation for negotiations since the 1993 Oslo accords."

(Bloomberg, August 10, 2013)

BACK TO THE NEGOTIATING TABLE

Selected Results of the July 2013 Peace Index



63%

of Israeli citizens believe that the government truly wants to return to negotiating peace with the Palestinian Authority

63% of Jewish Israelis
58% of Arab Israelis



64%

of respondents believe that a referendum should be held to approve a peace agreement that includes withdrawing from territories and dismantling settlements in Judea and Samaria

62% of Jewish Israelis
72% of Arab Israelis

88%

of Arab Israelis think that if a referendum is held all Israeli citizens – Jewish and Arab – must be able to vote



as opposed to

46%

of Jewish Israelis





MEET OUR SCHOLARS

Admiral Amichay Ayalon

Admiral Amichay (Ami) Ayalon, the former director of the Israel Security Agency, is a Senior Fellow at IDI and directs research on national security and democracy.

How does your work at IDI enable you to make a difference in your field?

IDI has the unique ability to bring together in one room both researchers of the highest caliber and senior practitioners in the field. As we further develop our project on Liberal Democracies facing Asymmetric Conflicts, this dialogue between academics and policymakers will be crucial for our ability to generate practical recommendations and have a real impact on Israeli policy.

You have been commander of the navy and head of the Shabak. Why IDI?

Since stepping down as head of the Shabak, I have worked to make Israel a better place, in politics, in academia, and through my work at the Akim society for intellectually disabled children and Blue White Future. IDI complements my other activities and furthers my personal mission through tireless dedication to preserving Israel's democratic soul and safeguarding the rights of all of Israel's citizens.



PUBLIC ENGAGEMENT

Select Conferences and Events

“The IDI’s Israeli Democracy Index shows that 63.5% of Israelis are willing to pay more taxes in order to decrease socioeconomic gaps.”

(NRG,
October 7, 2013)

IDI’s International Advisory Council Meets at Wye River

IDI’s International Advisory Council (IAC) held its fourth annual retreat in Wye River, Maryland. The meeting was chaired by former US Secretary of State George P. Shultz, Chairman of the IAC. Participants debated the implications of the 2013 elections for Israel and for IDI, heard an update on Israel’s economic situation from Bank of Israel Governor Prof. Stanley Fischer, attended a panel discussion on “The Collapse of Arab Dictatorship and Implications for Israel’s Democracy,” and discussed IDI initiatives concerning Israel’s ultra-Orthodox community, the future of the constitutional process, and political reform. Presenters included Mr. Amir Elstein, Vice Chair of TEVA Pharmaceuticals and Chairman of IDI’s Board of Directors; Bernie Marcus, International Chairman of IDI; Prof. Manuel Trajtenberg, head of the Council for Higher Education in Israel; and IAC members Charles Hill and Bret Stephens.

IDI’s Annual Economic Conference

For 20 years, IDI has run Israel’s most prestigious economic conference, the Caesaria Forum. The conference fosters open discussion among senior government decision-makers and leading figures in academia, the non-profit sector, and the business world on the critical economic challenges facing Israel. In November 2013, following a generous gift from the Dalia and Eli Hurvitz Foundation, the conference was reborn with a new name: the Eli Hurvitz Conference on Economy and Society, named after the founder of TEVA Pharmaceuticals and former IDI Board Chairman Eli Hurvitz.



IDI board member Prof. Yaffa Zilbershats, Deputy President of Bar-Ilan University

Prominent guests at this year's conference in Eilat included Economy Minister Naftali Bennett, Health Minister Yael German, Finance Minister Yair Lapid, Waze CEO Noam Bardin, and Google Chief Evangelist Vint Cerf. The conference focused on six themes: innovation, reform of Israeli education, inequality in the health sector, the maturation of Israel's hi-tech industry, ideas for reforming Israel's civil service, and productivity in the labor market. The Conference received extensive media coverage and has spawned a number of new government initiatives.

Pursuing Justice: Society and Economy in Jewish Sources

In June 2013, IDI's Human Rights and Judaism project hosted a conference devoted to engagement of traditional Jewish sources

in an attempt to inform the contemporary debate on the nature of distributive justice in Israeli society. Topics included social-economic principles in the Bible; the self, the other, and the collective; and traditional Jewish attitudes towards credit and taxes.

The Future of Religious Zionism

The impact of Religious Zionists on fundamental questions of state and society is far greater than the relative size of their community. As a result, the course of Religious Zionism will profoundly influence the future of Israeli democracy. On June 16–17, 2013, IDI convened a conference on "The Future of Religious Zionism: Integration, Separation or Leadership", that explored key trends in contemporary religious Zionism and discussed their practical implications for Israel's future.

"'We need to continue growing at 4- 5%, at a higher level of per capita income,' [Prime Minister Benjamin Netanyahu] said in a message to the Israel Democracy Institute's Eli Hurvitz Conference on Economy and Society in Eilat."

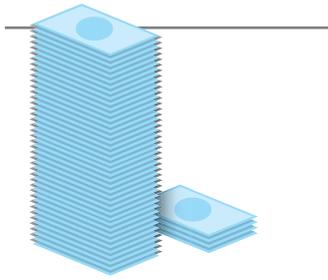
(The Jerusalem Post, November 7, 2013)



Rabbi Yaacov Meidan, Rosh Yeshivat Har Etzion



Vered Shalev-Hurvitz and Lior Shalev



58%

of Israelis feel there is great tension between the rich and poor (in Israel)

Selected results from the 2013 Israeli Democracy Index, carried out by The Guttman Center for Surveys at IDI

Evening on Accessibility for People with Disabilities

On March 17, 2013, Rabbi Dr. Benjamin (Benny) Lau, head of IDI's Human Rights and Judaism in Action project hosted a special pre-Passover event entitled "On this Night we ALL Recline." Attended by hundreds of people at the Ramban Synagogue in Jerusalem, this event focused on accessibility and inclusion of people with special needs in the family, in the community, and in Jewish life. Special guests at this powerful evening included Education Minister Shai Piron, MK Karin Elharar, Dr. Micah Goodman, and Mr. Ahiya Kamara, Israel's Commissioner for Equal Rights for People with Disabilities.

Conference on Economics and Local Elections in Israel

IDI brought together a government minister, several Knesset members, mayors, researchers, and activists from the field for a full-day conference on economics and local elections in Israel, held in cooperation with the Konrad Adenauer Stiftung (KAS). The conference took place in advance of the municipal elections in Israel and marked the publication of *Representativeness and Efficiency in Local Government* by IDI Senior Fellows Prof. Avi Ben-Bassat, Prof. Momi Dahan, and former IDI researcher Prof. Esteban Klor.



Prof. Robert H. Mnookin, member of IDI's International Advisory Council



Tel Aviv Mayor Ron Huldai, IDI Vice President of Research Prof. Mordechai Kremnitzer, and IDI President Dr. Arye Carmon



MEET OUR SCHOLARS

Talya Steiner

Attorney Talya Steiner is a member of the research team of IDI's Democratic Principles project and project manager of IDI's Proportionality in Public Policy project.

How does your work at IDI differ from work at a university?

My work at IDI includes interactions with Knesset members, public servants, and activists in NGOs that often challenge my research assumptions and have a grounding effect on my work. These encounters expose me to the imperfect conditions of reality and add a vital component to my academic research, which is aimed at practical impact.

You proposed a new model for combating discrimination in the workplace. Can you describe it in a nutshell?

My model for combating discrimination in the workplace is based on a strong, independent, and well-resourced government authority that will address the issue strategically and relate to employers as vital partners for reform. This model requires employers actively to identify and eliminate barriers to diversity in their workplace and provides them with support, training, and guidance for success in this process.

The George Shultz Roundtable Forum: A Catalyst for Dialogue

Israeli Policy on Asylum Seekers

Israel's immigration policy has tremendous impact on Israeli society. In the face of widespread controversy over the massive influx of asylum seekers from Africa, IDI brought together foreign worker advocates, elected officials, academics, and an immigrant from Darfur to discuss the need for new immigration policies, the economic and social impact of migrants in Israel, and policy on asylum seekers and refugees.

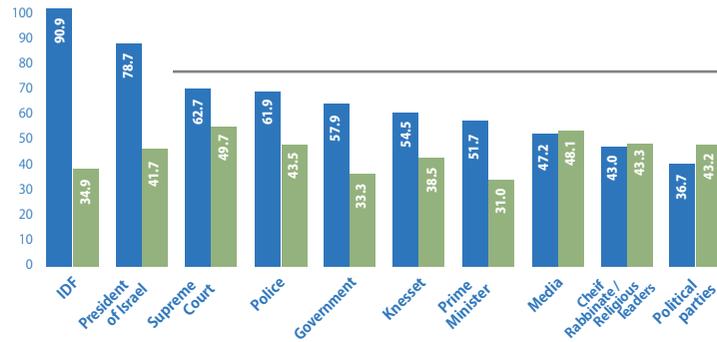
Women in the IDF: Forward March or About Face?

IDI and the Institute for National Security Studies (INSS), in conjunction with Reshet Bet radio, hosted a roundtable discussion in which leading policymakers, military personnel, and scholars reviewed the latest research on the role of women in the IDF and discussed proposals for dealing with the challenges facing women in the Israeli armed forces today.



TRUST IN INSTITUTIONS AND PUBLIC FIGURES

(to a large extent or to some extent; by nationality, percent)



Selected results from the 2013 Israeli Democracy Index, carried out by The Guttman Center for Surveys at IDI

The Fourth Meeting of the Police and Society Forum

On April 29, 2013, Police Commissioner Yohanan Danino and the senior command staff of the Israel Police spent a full day at IDI's George Shultz roundtable to discuss public confidence in the police. Established in 2004, IDI's Police and Society Forum brings together the senior leadership of the Israel Police, IDI researchers, leading academicians, and public figures to discuss critical issues in the relations between the police and civil society. This year's meeting centered upon the importance of public trust for police work.

Confidentiality of Journalistic Sources in Israel

Dr. Tehilla Schwartz Altshuler, head of IDI's Media Reform and Open Government projects, convened journalists, legal experts, academics, and thought leaders for a conference on the limits of freedom of the press in Israel. Participants focused in particular on how the changing newspaper market in the digital age affects confidentiality of journalistic sources.



Arye Carmon, IDI President, Morderchai Kremnitzer, IDI Vice President of Research, and Yohanan Danino, Chief of the Israel Police



MK Zehava Galon, Chairperson of the Meretz Party



MEET OUR SCHOLARS

Dan Landau

Attorney Dan Landau is IDI's Head of Policy Implementation, and is responsible for media, government, and public relations. He is the former Director General and Chief Executive Officer of the Knesset.

How does your work at IDI enable you to make a difference in your field?

The respect for IDI's academic professionalism in the political establishment enable the impact department to help transform theoretical research into practical contributions to Israeli democracy and to bring about real change.

How is your work at IDI similar to and different from your work in the Knesset?

In the various positions in which I served in the Knesset, I witnessed how Israel's elected officials and civil service regard IDI as a source of knowledge that is accessible, relevant, and deep. Working at IDI enables me to get to know the people behind the research and to become familiar with the work, the thought, and the planning that goes into the finished products. My role is to help improve these processes and make IDI's work more impactful than ever before.



IN THE NEWS

IN THE NEWS

IDI retained its ranking as the most cited think tank in Israel. The Institute experienced an unprecedented level of national and international print, electronic and social media coverage in 2013.

Digital & Social Media

Over **25 million** Google searches for IDI in English
Over **80,000** Google search results for IDI in Hebrew



An average of **35,000** visitors to the IDI website a month



8,901 additional Facebook friends
185% increase from the previous year

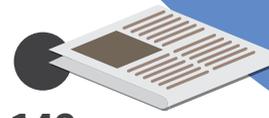
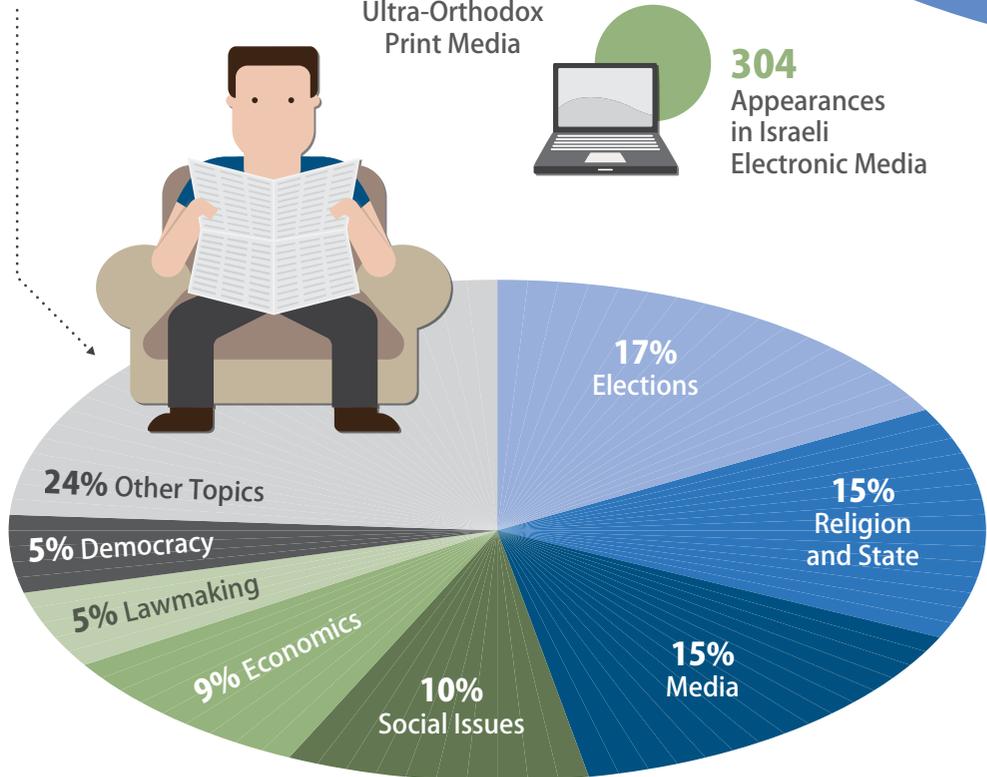


42,515 YouTube hits



Coverage in Print & Electronic Media

Percentage by topic



4,605 Articles in Israeli and International Daily Newspapers*

148

Mentions in Israeli Religious and Ultra-Orthodox Print Media



304

Appearances in Israeli Electronic Media



MEET OUR SCHOLARS

Lina Saba-Habesch

Attorney Lina Saba-Habesch is a member of the research team of IDI's National Security and Democracy Project.

What do you find most fulfilling about your work at IDI?

The diverse mix of highly qualified and talented people at IDI makes it a challenging and rewarding work environment, since different arguments are voiced and perspectives are challenged regularly. This results in high quality and credible research that has a balancing effect on legislation in diverse areas.

Your work focuses on the legal framework for combating terrorism. Why do you oppose the extension of administrative detention to suspects in cases of organized crime?

Israel uses administrative detentions as part of the war on terror, but even in that context, its use is extremely problematic—especially in its current format—due to disproportionate violations of basic human rights. Extending the use of administrative detention to criminal contexts that are not related to terrorism is dangerous and inappropriate for a democracy, since it disrupts the distribution of power between the authorities and the individual and the right to liberty and due process.

Administrative detention deprives suspects of the ability to present an effective defense. For this reason, when the issue at hand is a criminal activity, criminal law should be applied, as it ensures the suspect's right to due process. Anyone who calls for using administrative detention against suspected members of a criminal organization today could call for allowing the use of targeted killings tomorrow.

A portrait of Prof. Yedidia Z. Stern, a middle-aged man with a mustache and glasses, wearing a light blue button-down shirt over a white t-shirt and blue jeans with a black belt. He is standing in front of a wooden door.

MEET OUR SCHOLARS

Prof. Yedidia Z. Stern

Yedidia Stern is Vice President of Research at IDI, where he heads the Religion and State project and the Human Rights and Judaism project. He is a full professor of law at Bar-Ilan University, where he served as the Dean of the Law Faculty.

How does your work at IDI differ from your work at the university?

My work at IDI allows me to impact reality. My work at Bar-Ilan University focuses mainly on ideas, while at IDI how to apply ideas to the reality of our sovereign life in Israel.

In your opinion, what was the most positive thing that happened in Israel in 2013? The most negative?

The most positive development in 2013 was the decrease in security threats from Israel's neighbors and the relative quiet on our borders, which allowed the political system to focus on important domestic issues. The most negative was the conscription law that was passed by the Knesset. The bill sets back the goals of promoting equality in sharing the burden of military service and integrating the ultra-Orthodox community into Israel's economy and society, and increases the risk of Haredi civil disobedience.

Why are you still so optimistic about Israel?

National sentiment in Israel is very strong and encourages optimism regarding the ability of Israeli society and the State of Israel to overcome the difficulties that confront us.



AWARDS AND APPOINTMENTS

AWARDS AND APPOINTMENTS



- Dr. **Tehilla Schwartz Altshuler**, IDI Research Fellow, is serving on the Shechter Committee for Media Regulation.
- IDI Board Member, **Yael Andoran** was appointed Director General of the Ministry of Treasury.
- IDI Research Fellow, Professor **Amichai Cohen** was appointed Dean of the Law Faculty, Ono Academic College.
- Dr. **Jesse Ferris**, IDI Vice President of Strategy, was awarded the 2013 Chaikin Prize, for his book *Nasser's Gamble: How Intervention in Yemen Caused the Six Day War and the Decline of Egyptian Power*, published by Princeton University Press.
- IDI Vice President, Prof. **Mordechai Kremnitzer** was appointed to a sub-committee of the Council for Higher Education's Committee for Planning and Budgeting. He was also appointed as the representative of the Israel Academy of Sciences and Humanities in the Ministry of Public Security's working group on measures of personal safety.
- IDI Senior Fellow, Professor **Shahar Lifshitz** was appointed Dean of the Law Faculty, at Bar-Ilan University.
- IDI Research Fellow, Rabbi **Shai Piron** was appointed Minister of Education
- IDI's Professor **Yuval Shany** was appointed to the UN's Committee for Human Rights.
- IDI Vice President, Prof. **Yedidia Stern** was awarded the 2013 Gorny Prize for outstanding activity in the field of public law at the second conference of the Israeli Association of Public Law.



SELECTED PUBLICATIONS

SELECTED PUBLICATIONS



Building Democracy on Sand: An Israeli Story

This book by IDI's founding president Arye Carmon, depicts Israel's quest to formulate its identity and normative infrastructures in the absence of a constitution.



Representativeness and Efficiency in Local Government

This book examines a range of issues in which there is a conflict between representation and efficiency in local government. The authors make practical recommendations for striking a balance between the authority and resources of central and local governments.



Combating Discrimination against Arabs in the Israeli Workforce

This policy paper recommends that the Israel Equal Employment Opportunity Commission (EEOC) transform its approach and recruit employers as active partners to increase equal employment opportunities.



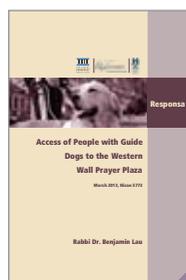
A Proposal for Integrating the Ultra-Orthodox into the IDF: "Shall your brethren go to war, and shall you sit here?"

This paper provides a comprehensive proposal to equalize the burden of military service in the Israel Defense Forces in a gradual fashion.



Reforming Israel's Political System

This book diagnoses the deficiencies of the Israeli system of government in four key areas and proposes recommendations for reform designed to improve the functioning and quality of Israeli democracy.



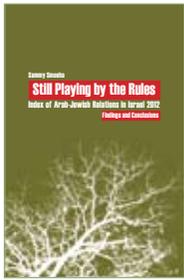
Access of People with Guide Dogs to the Western Wall Prayer Plaza

In this rabbinic responsum, Rabbi Dr. Benny Lau concludes that guide dogs should be admitted to the prayer section of the Western Wall.



On the Status of Women in Rabbinical Courts

This policy paper reviews how halakhic authorities have expanded the participation of women in the judicial process throughout history and proposes ways in which to allow greater involvement of women as litigants, witnesses, and judges in Israeli rabbinical courts.



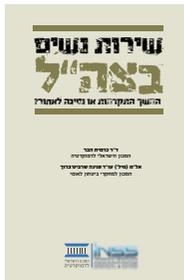
Still Playing by the Rules: The Index of Arab-Jewish Relations in Israel 2012

The Index of Arab-Jewish Relations in Israel, based on public opinion surveys, measures attitudes of Arab and Jewish citizens toward each other and toward the state and monitors change in these attitudes over the years.



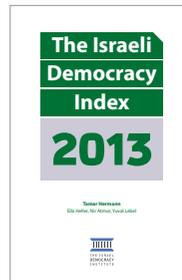
The Role of the Legal Counsel in Security Agencies

This policy paper examines the role of the legal counsel in security agencies. It exposes a gap between the real and the ideal and proposes ways of narrowing it.



Women in the IDF: A Step in Which Direction?

This position paper, written in collaboration with the INSS, examines the implications of the increasing percentage of religious officers in the IDF and the upsurge in drafted Ultra-Orthodox men on women's service in the IDF.



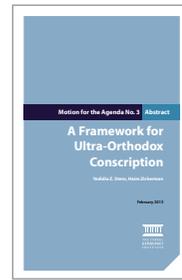
The Israeli Democracy Index 2013

Written by Prof. Tamar Hermann and a team of researchers from IDI's Guttman Center for Surveys, the *Israeli Democracy Index 2013* examines the institutional, procedural, and perceptual aspects of Israeli democracy.



Judaism and Human Rights: The Dialectic between "Image of God" and "Holy Nation"

In this book, Rabbi Dr. Yehuda Brandes explores the two Jewish value systems at the heart of the apparent clash between Judaism and liberal values.



A Framework for Ultra-Orthodox Conscription

This policy paper offers the Knesset a solution to conscription of ultra-Orthodox yeshiva students.



The Representation of Women in Israeli Politics: A Comparative Perspective

This policy paper examines women's representation in Israeli politics from a comparative perspective and recommends ways of improving the representation of women in Israel's politic.



Regulation of Lobbying in Israel

In this policy paper, drafted at the request of the Knesset, an IDI research team headed by IDI Vice President Mordechai Kremnitzer presents a proposal for the regulation of lobbying in Israel.

A portrait of Prof. Hanoch Dagan, a middle-aged man with glasses, wearing a dark suit, light blue shirt, and a patterned tie. He is sitting on a green chair outdoors, with a window and foliage in the background.

MEET OUR SCHOLARS

Prof. Hanoch Dagan

Hanoch Dagan is a Senior Fellow at IDI and co-head of the Human Rights and Judaism project. He is a professor of Law at Tel Aviv University, where he served as Dean of the Law Faculty.

How is your work at IDI different from your work as a law professor at a university?

The most important and exciting aspect of my work at IDI is the opportunity to take part in creating a new area of study focusing on Judaism and human rights. During the past three years, we have worked with leading Israeli experts to develop an innovative curriculum for a group of bright, promising, and committed PhD students who will become academic ambassadors of this new discipline and public leaders.

How do human rights and Judaism fit together in the same project?

The raison d'être of the IDI's Human Rights and Judaism project is to find the nexus between these two disciplines. The future of Israel as a Jewish and democratic state depends on the peaceful and hopefully mutually reinforcing coexistence between the discourse of these two fields. This requires a firm foundation of equal concern and respect for all.



**OUR
PARTNERS**

OUR PARTNERS

We thank our donors in Israel, North America, Europe, and around the world for their support in 2013

IDI's ability to leave an impact on Israeli society depends to an increasing extent on the depth and breadth of the ranks of its supporters. Thoughtful, generous individuals and foundations committed to Israel as a vibrant, prosperous Jewish and democratic state are the pillars of IDI's success. Their passion and dedication is essential for sustaining the Institute's work.

"IDI's mission is more important today than ever before. The future of the Jewish people depends on Israel's survival and Israel cannot survive without a strong democracy."

(IDI co-founder,
Mr. Bernie Marcus)

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Atlanta, GA



MEET OUR SCHOLARS

Mr. Yarom Ariav

Yarom Ariav is the Coordinator of IDI's Eli Hurvitz Conference on Economy and Society, formerly known as the Caesarea Economic Policy Planning Forum.

How does your work at IDI enable you to make a difference in your field?

My work at IDI gives me the opportunity to enhance government decision-making in order to create a prosperous economy and a society that is more just. As someone who worked in the public service for many years, including as the Director General of the Ministry of Finance, I can attest that there are very few opportunities for long-term, in-depth planning on essential, fundamental issues that are not part of the day-to-day work.

You direct the Eli Hurvitz Conference on Economy and Society. How does it differ from other economic conferences?

One of the significant advantages of the Eli Hurvitz Conference is the fact that it is a cross-sectoral, professional, impartial gathering that enables in-depth discussion of the core issues that are on Israel's economic agenda, and that it is designed to improve both the economy and society.

A portrait of Prof. Gideon Rahat, a middle-aged man with short, light-colored hair, wearing a light blue button-down shirt and dark blue pants. He is standing outdoors with his hands in his pockets, in front of a background of large green tropical leaves and a tree trunk.

MEET OUR SCHOLARS

Prof. Gideon Rahat

Gideon (Gidi) Rahat is a Senior Fellow at IDI and head of IDI's Political Reform project. He is an Associate Professor in the Department of Political Science at the Hebrew University of Jerusalem.

How does your work at IDI differ from your work at Hebrew University?

At IDI, I engage in research and thought not only in order to create knowledge but also—and this is the crux of my work—in order to formulate recommendations for actually improving Israeli democracy.

You recently completed a 1,000 page treatise on political reform. Can you distill it into three sentences?

Governance in a democracy entails more than the executive reaching decisions and implementing them. It requires that the parliament supervise the government effectively, that large democratic parties play a leading role in the system, and that the electoral system enable responsiveness and accountability to the voters. In short, every institution and branch of government must fulfill its role so as to create an appropriate system of checks and balances.



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& TEAM**

OUR LEADERSHIP

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* Stepping
down in 2014

** Joining in 2014

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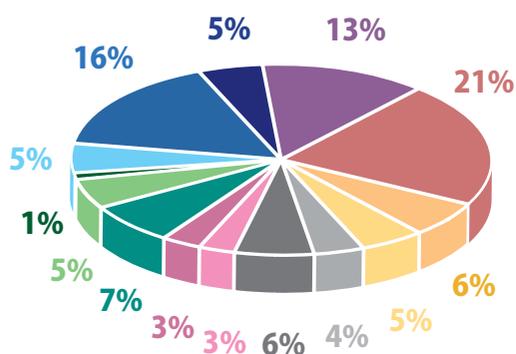
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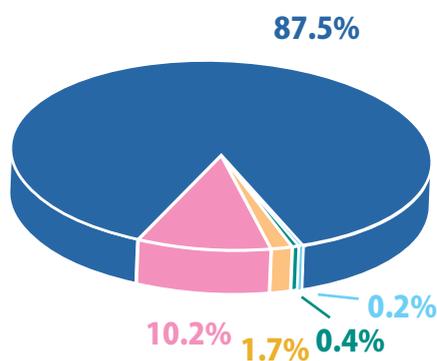
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The financial data presented herein represent unaudited information on the calendar year 2013. Audited information will be made available upon request once submitted to the Israeli tax authorities. The Institute raised \$9.6 million in 2013, the vast majority of it from individual donors and foundations in Israel, North America, and Europe. We are grateful to the investors who make our work possible.



Expenses (in dollars)

Program	Estimated Performance	% of Total Estimated Performance
Religion and State	\$439,199	5%
Political Reform	\$1,129,741	13%
Democratic Values	\$1,869,642	21%
Social Integration	\$533,898	6%
Deliberative Process on Human Dignity	\$420,834	5%
The Guttman Center for Surveys	\$390,501	4%
Conferences and Events	\$538,262	6%
IDI Website	\$292,198	3%
Policy Implementation	\$294,040	3%
The IDI Press	\$569,599	7%
Marketing and PR	\$396,501	5%
TOTAL PROGRAMS	\$6,874,415	78%
Development / Fundraising	\$110,342	1%
Technology and Research Support	\$470,356	5%
Administration	\$1,377,294	16%
Total Estimated Expenses	\$8,832,407	100%



2013 Income (in dollars)

	Income
American Friends of IDI	\$8,418,398
Foundations and Individuals in Israel	\$983,482
European Research Council*	\$159,749
Joint Ventures with Israeli Institutions	\$36,254
Royalties and Honoraria	\$22,655
TOTAL INCOME	\$9,620,538
* Additional income received for 2014-2017	\$959,635

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